Self-reliance in the drone age: How India is preparing its army for tomorrow's wars



When General Upendra Dwivedi retires as chief of army staff on 30 June, he is unlikely to be remembered merely as another army chief who led the world's second-largest standing army. His tenure may instead be viewed as one of the most transformative periods in the Indian Army's modern history — a period in which the institution accelerated its transition from a manpower-intensive force into a technology-enabled, future-ready military designed for the battlefield of tomorrow.

Few Army Chiefs have had the opportunity to influence both the character of warfare and the character of the institution simultaneously. Gen Dwivedi did both. His tenure coincided with a dramatic shift in global warfare. Lessons from Ukraine, Gaza and other contemporary conflicts demonstrated that future wars would be shorter, faster, more transparent and increasingly dominated by drones, artificial intelligence, electronic warfare, cyber operations and precision fires. Gen Dwivedi recognised this shift early and moved decisively to prepare the Indian Army for it.

The Drone Revolution and the New Battlefield

The most visible manifestation of this transformation was the army's drone revolution. Barely two years ago, the army possessed only a few hundred drones. Today, that number has crossed 50,000 and is expected to double within the next two to three years. Drone and counter-drone capabilities have moved from niche experiments to mainstream operational tools. More than 25 drone and counter-drone hubs have been established across military stations, creating the infrastructure necessary for large-scale induction, training and employment.

The change was not merely quantitative. Under Gen Dwivedi's leadership, the army dramatically expanded its operational reach. Precision engagement capabilities that once remained largely confined to tactical ranges have evolved towards strike and surveillance architectures capable of operating at distances approaching 500 km. Drones became central to military thinking, reflected not only in operational planning but also in public demonstrations during Army Day and Republic Day celebrations. It was during this period that Gen Dwivedi acquired an informal title within military circles — "The Drone General." Yet drones were only the visible tip of a much larger transformation.

Building the Technology-Enabled Soldier - His vision was rooted in a simple idea: Every soldier should become a technology-aware and drone-capable warrior. This philosophy drove the operationalisation of new formations such as Bhairav Battalions, Ashni Platoons, Rudra All Arms Brigades, Shaktibaan Regiments, Divyastra Batteries and the continuing evolution of Integrated Battle Groups. These formations represent a fundamental shift from platform-centric warfare towards capability-centric and multi-domain warfare.

The operational validation of this transformation came during Operation Sindoor. Within strategic circles, the operation is increasingly regarded as a template for India's future way of war. Integrated planning, real-time intelligence fusion, drones, loitering munitions, electronic warfare and coordinated multi-domain execution demonstrated how future conflicts may be fought. More importantly, the operation showcased Gen Dwivedi's leadership style — calm under pressure, operationally clear and deeply committed to combining technology with soldiering rather than replacing one with the other.

Along the northern borders, the army simultaneously strengthened surveillance grids, drone deployment, logistics resilience, habitat infrastructure and rapid mobilisation capability. Eastern Ladakh became a laboratory for technological adaptation and operational innovation. Future conflicts with China or Pakistan, military planners increasingly believe, are likely to begin in the cyber, information and drone domains long before conventional firing starts. Aatmanirbharta, Civil Fusion and Strategic Reach

Gen Dwivedi's transformation agenda extended beyond warfighting. Aatmanirbharta (self-reliance) became an operational imperative rather than an economic slogan. Today, nearly all special clothing requirements and a substantial proportion of ammunition requirements are sourced domestically. Partnerships with DRDO, private industry, start-ups, MSMEs and academia accelerated the development of indigenous drones, counter-drone systems, AI-enabled technologies and next-generation battlefield solutions.

Equally significant was his focus on military-civil fusion—logistics planning increasingly integrated national infrastructure and civilian capabilities. Civil aviation resources were leveraged to support remote military deployments, preserving precious combat aviation assets for operational contingencies. Nearly 100 dual-use infrastructure projects were launched in collaboration with various ministries, improving both military preparedness and civilian connectivity.

Military diplomacy also emerged as a major pillar of his tenure. Gen Dwivedi elevated international military engagement to unprecedented levels. Through forums such as the UNTCC Chiefs Conclave, attended by chiefs/representatives from 32 countries, and numerous bilateral engagements with foreign military leaders, India strengthened defence relationships across regions. The launch of the "Friends for Life" digital platform further connected nearly 1,00,000 alumni of Indian military training institutions worldwide, creating a unique network of strategic goodwill.

Rewiring the Institution for the Future Internally, Gen Dwivedi sought to align the army intellectually for future challenges. Nearly 25 doctrines, strategic guidelines, SOPs and policy documents were issued during his tenure, covering areas ranging from land warfare and strategic security to red teaming, physical standards and emerging domains such as space. Together, these documents helped create a common institutional framework for transformation.

Gen Dwivedi's tenure also reflected a broader understanding of national security. Outreach programmes were conducted across border states, NCC expansion was accelerated by nearly 20 per cent, the Indian Army Internship Programme was launched, and the Veteran Achievers Award was instituted to recognise distinguished veterans.

Starmer's exit exposes Britain's soul crisis: The return of the 'sick man' of Europe



Half a century ago, Britain was known as the "sick man of Europe" — a declining power crippled by economic stagnation, labour unrest and political drift. Then came Margaret Thatcher. Through iron will and painful reforms, she broke the old consensus and restored confidence to a nation that had begun to doubt itself. Today, Britain is sick again. But this time, the illness runs deeper than economics. It is political, social, cultural and, more alarmingly, civilisational.

The revolving door at Downing Street — Britain is gearing up to have its seventh prime minister in a decade, with Keir Starmer being the latest casualty — is merely a symptom. Governments rise and fall, policies change, leaders come and go. Yet the malaise persists. A country once celebrated for institutional stability increasingly resembles a laboratory of political instability. Large sections of the public no longer trust the governing class, doubt that the system serves their interests, and fear that the civilisational and cultural core of the country they inherited is disappearing before their eyes. At the heart of this anxiety lies immigration.

This, however, is not merely a British problem. Across Europe, immigration has become the defining political issue of the age because it has evolved into something larger: a question of identity, continuity and belonging. For decades, Europe's governing elites embraced a simple assumption that anyone, from anywhere, could become European merely by crossing a border. Integration would happen naturally. History would take care of the rest. As author Douglas Murray writes in The Strange Death of Europe, "We are expected to believe that anyone in the world can move to Europe and become European. If being 'European' is not about race — as we hope it is not — then it is even more imperative that it is about 'values'." The political class largely accepted this proposition as self-evident. The public did not. Brexit was the first major rupture. It is often portrayed as an act of economic self-harm, but that misses its deeper significance. For millions of voters in Britain, it was less about trade than sovereignty, identity and control. It was a revolt against decisions imposed by Brussels and a declaration that national borders and democratic accountability still mattered. As Italian Prime Minister Giorgia Meloni observes in Giorgia's Vision, "Federalism refers to the devolution of power from the centre towards the peripheries — for example, from the state to the regions. In Europe, however, federalism means the devolution of power from the periphery to the centre — for instance, from the national states to the Commission."

Brexit was, in part, a rebellion against this centralisation of power in Europe. Whether it succeeded is another question. What it revealed was that millions of Britons felt alienated from a political establishment that neither seemed accountable to them nor shared their concerns. Those fears were repeatedly dismissed. Questions about immigration, social cohesion and cultural change were treated not as legitimate political issues but as evidence of ignorance, xenophobia and racism. Rather than engage with these anxieties, elites frequently sought to stigmatise them.

Nowhere was this failure more damaging than in the grooming-gang scandals that emerged across British towns and cities. Without condemning entire communities for the crimes of individuals, it is evident that political sensitivities often inhibited honest discussion. Authorities became fearful of appearing prejudiced, of being cancelled, or worse, being dubbed Islamophobic. The result was institutional paralysis and devastating consequences for vulnerable victims. The same contradiction surfaced during the migration crisis of 2015. Instead of encouraging open debate about one of the largest demographic transformations in modern European history, many governments focused on policing the conversation itself. Douglas Murray recounts how, at the height of the crisis, German Chancellor Angela Merkel — a prominent advocate for accepting refugees during the 2015 European migrant crisis, famously declaring "Wir schaffen das" (We can do it) — reportedly asked Facebook founder Mark Zuckerberg what could be done to stop criticism of her immigration policies online. "Are you working on this?" she asked. Zuckerberg was said to have assured her that he was.

So, while Europeans face intense scrutiny, often with their voices being policed, immigrants — including many who arrived illegally — are frequently given an easy pass in the name of multiculturalism. In Punjabi Parmesan, author Pallavi Aiyar points to the institutionalisation of immigration in Europe as she quotes a Brussels-based Islamic scholar explaining how Europeans have become "victims of their own laws". The scholar argued that it was "impossible for them (Europeans) to stop the Muslims now. They have cut off their own arms with all these rights. Human rights and women's rights and immigrants' rights". When asked what he would do if he were a European policymaker, his answer was blunt: "I would change their laws to stop all this immigration. It would be better for them to send all the Muslims back home. It's impossible for two cultures to live together."

The result is a reality that starkly diverges from elite expectations. In many European cities, immigrant communities have not simply integrated into a shared civic culture. Parallel societies have emerged. Entire neighbourhoods have become culturally distinct enclaves where language, social norms and communal identities remain rooted elsewhere.

Printed and Published by MAYUR C. BHATT on behalf of KALYANI PUBLIATION PVT. LTD. and Printed at : Dharti Printers C-3, Shankar Chember, Nr. Fadia Chamber, Asharam Road, Ahmedabad-Published From KALYANI PUBLIATION PVT. LTD. 201,202,208 Nandan complex, opp mithakhali rly crossing, mithakhali, ahmedabad.
Editior : Mayur C. Bhatt

WESTERN RAILWAY-VADODARA DIVISION

AMC OF AUTOMATIC FIRE DETECTION & ALARM SYSTEM

Tender Notice No. S&T/BRC/26-27/13/SIG
Date : 24-06-2026

Sr.DSTE/Vadodara acting for and on behalf of The President of India invites E-Tenders against Tender No. SandT BRC 26-27 13 SIG. Bidders will be able to submit their original/revised bids up to closing date and time only. Manual offers are not allowed against this tender and any such manual offer received shall be ignored. **(1) Name of the Work with its location:** Annual Maintenance Contract (AMC) of Automatic Fire Detection & Alarm System (AFDAS) of M/s Ravel Electronics Pvt. Ltd. make for 3 years over Vadodara Division **(2) Approximate cost of the work:** ₹ 1,82,00,556.00 **(3) Earnest Money to be deposit:** ₹ 3,64,000.00 **(4) Date and time for submission of e-tender and opening of e-tender:** 20-07-2026 @ 15:00 Hours and 20-07-2026 @ 15:30 Hours. **(5) Website particulars and notice for location where complete details can be seen etc:** http://www.ireps.gov.in Senior Divisional Signal & Telecommunication Engineer, 2nd Floor, Annex Building, DRM's Office, Western Railway, Pratapnagar, Vadodara-390 004. BRC-129

Follow us on DRMBRCWR drm_vadodara

पावरग्रिड POWERGRID

NOTICE

1. Petition for determination of tariff under Section 62 read with Section 79 (1) (d) of Electricity Act, 2003 and under the Regulation 15 (1) (a) and Regulation 23 of Central Electricity Regulatory Commission (Conduct of Business) Regulations, 2023 read with Central Electricity Regulatory Commission (Terms and Condition of Tariff Regulations) 2019 and Central Electricity Regulatory Commission (Terms and Condition of Tariff Regulations) 2024 for **Transmission System for evacuation of power from RE projects in Wind Energy Zones in Osmanabad area of Maharashtra (1 GW): Conversion of 50 MVAr Fixed Line Reactors on each circuit of Parli (PG) – Pune (GIS) 400 kV D/C Line at Parli (PG) end into Switchable Line Reactors**.
2. The beneficiaries of the above-mentioned Transmission system are: (1) Madhya Pradesh Power Management Company Ltd, Jabalpur (2) Chhattisgarh State Power Distribution Company Limited, Raipur (3) Gujarat Urja Vikas Nigam Ltd., Vadodara, (4) Electricity Department, Government of Goa, Panaji, (5) Maharashtra State Electricity Distribution Company Ltd., Mumbai, (6) DNHDD Power Distribution Corporation Limited, Silvassa (7) Kallam Transmission Limited (KTL), Mumbai (8) Central Transmission Utility Of India Ltd. (CTUIL)
3. Tariff details:

a) 2019-24 block — Rs in Lakhs

Asset detail	DOCO/ ECOD	Completion Cost as on 31.03.2024		2019-20	2020-21	2021-22	2022-23	2023-24
Asset I	27.06.2023	200.50	Revised AFC based on truing up	NA	NA	NA	NA	83.08

b) 2024-29 Block — Rs in Lakhs

Asset detail	Completion Cost as on 31.03.2029	Tariff	2024-25	2025-26	2026-27	2027-28	2028-29
Asset I	237.28	AFC	93.54	98.98	104.38	107.01	109.81

4. A copy this notice and of the application made for determination of tariff is posted on the website of the applicant at **www.powergrid.in.**
5. The suggestions and objections, if any, on the proposals for determination of tariff contained in the petition may be filed by any person, including the beneficiaries, through the e-filing portal of the Commission or in writing before the Secretary, Central Electricity Regulatory Commission, 6th, 7th & 8th floor, Tower B, World Trade Centre, Naoroji Nagar, New Delhi - 110029 (or other address where the office of the Commission is situated), with a copy to the petitioner at the address of its corporate office within 30 days of publication of this notice.

PG/CC/Notice-30/Advt-33/26-27 Concept

Place: Gurgaon
Date: 29.06.2026

Sd/-
Sr. Deputy General Manager (Commercial)

POWER GRID CORPORATION OF INDIA LIMITED
(A Government of India Enterprise)
Corp. Office: Saudamini, Plot No.2, Sector-29, Gurugram -122 001 (Haryana) Tel.: 0124-2571700-719
Reg. Office: B-9, Qutab Institutional Area, Katwaria Sarai, New Delhi 110 016 Tel : 011-26560112, 26560121
www.powergrid.in **CIN :** L40101DL1989GOI038121
A Maharatna PSU

Truhome FINANCE

TRUHOME FINANCE LIMITED (Formerly Shriram Housing Finance Ltd.)
Head Office: Level -3, Wockhardt Towers, East Wing C-2, G Block, Bandra Kurla Complex, Bandra (East), Mumbai 400 051;
Tel: 1800 102 4345 ; **Website:** http://www. truhomefinance.in
Reg.Off.: Srinivasa Tower, 1st Floor, Door No.5, Old No.11, 2nd Lane, Cenatoph Road, Alwarpet, Teynampet, Chennai-600018

APPENDIX-IV-A [SEE PROVISION TO RULE 8(6)] SALE NOTICE FOR SALE OF IMMOVABLE PROPERTIES

E-Auction Sale Notice for Sale of Immovable Assets under the Securitization and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002 read with provision to Rule 8(6)] of the Security Interest (Enforcement) Rules, 2002.

Notice is hereby given to the public in general and in particular to the Borrower/s and Guarantor/s that the below described immovable properties mortgaged/ charged to Truhome Finance Limited (formerly Shriram Housing Finance Limited), the Physical Possession of which have been taken by the Authorized Officer of Truhome Finance Limited, will be sold on "As is where is", "As is what is" and "Whatever there is" basis for recovery of the balance due to Truhome Finance Limited from the Borrowers And Guarantors, as mentioned in the table. Details of Borrowers and Guarantors, amount due, Short Description of the immovable property, reserve price and earnest money deposit and date of Inspection are also given as:

Name of Borrowers/ Co-Borrowers/ Guarantors/Mortgagers	Amount of Recovery and date of Demand Notice	Reserve Price (Rs.) & Bid Increment	Date & Time of Auction	Contact Person Details – (AO and Disposal team)
1. VASAVA SUBHASHBHAI, And 2. VASAVA SARITABEN SUBHASHBHAI , And 3. VASAVA ASHISHBHAI SUBHASHBHAI All Residing At:-31, Plot No. 48-49, Gokul Nagar, Nr. Tapi Hotel, Kholwad, kamrej, Surat-394190 Also At:-@Sheetal Sales Agency Shop No. 109, Pul Faliyu, Nr. Ramji Mandir, Antroli, Kamrej, Surat-394325 Also At:-Plot no.151, Swastik Residency, Opp. Mahavir Nagar, Gangadhara-Mota Road, At.Kareli, Di. Surat-394310. Also At:-@Shree Aaradhana Agarbatti 355, Kalathiya Industries V-2, Diamond Nagar, Surat – Kamrej Road, Kamrej, Surat-394185. Also At:-Nishal Faliyu, Kolvan, Dongripada, Khota Rampura, Umarpada, Di. Surat-394445. LAN:- SHLHSRAT0000653 Date of Possession & Type 25/04/2026 & Physical Possession Encumbranches known Not Known	Demand Notice Date: 11/09/2025 Rs. 7,34,431/- (Rupees Seven lakh thirty four thousand four hundred thirty one only) as on 09/09/2025 under reference of loan account no. SHLHSRAT0000653 with further interest at the contractual rate, within 60 days from the date of receipt of the said notice	Rs. 4,00,000/- (Rupees Four Lakh Only) **Bid Increment:** Rs.10,000/- and in such multiples. **Earnest Money Deposit (EMD)(Rs.)** Rs. 40,000/- (Rupees Forty Thousand Only) **Last date for submission of EMD : 14/07/2026, Time 10.00 a.m. to 05.00 p.m**	**15-JUL-2026 & Auction Time: 11:00 AM to 01:00 PM**	**Debjyoti Roy - 98747 02021 Sandip Mahajan - 99989 44955 Property inspection Date. 03/07/2026, Time.11 AM to 1 PM**

Description of Property

All right title and interest in non-agricultural plot of land in Mauje Kareli, lying being land bearing Block no. 16, admeasuring 2735.00 Sq. Mtrs., Block no. 17, admeasuring 951.00 Sq. Mtrs., Block no. 23, admeasuring 1784.00 Sq. Mtrs., Block no. 24, admeasuring 951.00 Sq. Mtrs., Block no. 25, admeasuring 6541.00 Sq. Mtrs., Block no. 26, admeasuring 2616.00 Sq. Mtrs., Block no. 27, admeasuring 1308.00 Sq. Mtrs., Block no. 31, admeasuring 832.00 Sq. Mtrs., After Consolidated New Block no. 16, admeasuring 17718.00 Sq. Mtrs., Known as "SWASTIK RESIDENCY" Paikki Plot no. 151, admeasuring 40.15 Sq. Mtrs., Road, C.O.P. admeasuring 22.87 Sq. Mtrs., Total admeasuring 63.02 Sq. Mtrs., at Registration District & Sub-District Palsana District Surat. Boundaries:- East: By Plot no. 158 West: By Road North: By Plot no. 152 South: By Plot no. 150

Name of Borrowers/ Co-Borrowers/ Guarantors/Mortgagers	Amount of Recovery and date of Demand Notice	Reserve Price (Rs.) & Bid Increment	Date & Time of Auction	Contact Person Details – (AO and Disposal team)
1. BIRBALRAM BAGHARAM KHICHAR And 2. INDRADEVI W/o BIRBALRAM KHICHAR All Residing At:-B-291/292, Man Sarovar Society, Nr. Aaspass Mandir, Godadara, Surat-395010. Also At:-@Komal Deka Plot No. 7314/5, Road 73/c, GIDC Sachin, Surat-394230. Also At:- Flat No.405, Vastu Residency in Vastupooja Residency, Nr. VK Residency, Haldharu Road, Haldharu, Surat-394310. LAN:- SHLHSRAT0001667 Date of Possession & Type 25/04/2026 & Physical Possession Encumbranches known Not Known	Demand Notice Date: 11/09/2025 Rs. 6,48,166/- (Rupees Six lakh forty eight thousand one hundred sixty six only) as on 09/09/2025 under reference of loan account no. SHLHSRAT0001667 with further interest at the contractual rate, within 60 days from the date of receipt of the said notice	Rs.2,00,000/- (Rupees Two Lakhs Only) **Bid Increment:** Rs.10,000/- and in such multiples. **Earnest Money Deposit (EMD)(Rs.)** Rs. 20,000/- (Rupees Twenty Thousand Only) **Last date for submission of EMD : 14/07/2026, Time 10.00 a.m. to 05.00 p.m**	**15-JUL-2026 & Auction Time: 11:00 AM to 01:00 PM**	**Debjyoti Roy - 98747 02021 Sandip Mahajan - 99989 44955 Property inspection Date. 03/07/2026, Time.11 AM to 1 PM**

Description of Property

All rights, title and interest in Flat No.405, on 4th floor, adm. 571 Sq. Ft. i.e. 53.07 Sq. Mtrs. Super Built-up area and 314 Sq. Ft. i.e. 29.18 Sq. Mtrs.,together with undivided proportionate share in underneath land of "Vastu Residency", Constructed on Plot Nos. 235 to 237, total adm. 322.45 Sq. Mtrs.in Vastu Pooja Residency", situated on the land bearing R.S. No.354, New Block No.504 (Old Block No.449) adm. 22713 Sq. Mtrs. of Village: Haldharu, Taluka: Kamrej, Dist. Surat. Boundaries (As per Document):- East: Passage, Flat No.409 & Staircase, West: Open Land/Other Plot, North: Flat No.406, South: Lift & Flat No.404. Boundaries (As per Site):- East : Entry & Passage, West: Open Space, North: Flat No.406, South: Lift.

Name of Borrowers/ Co-Borrowers/ Guarantors/Mortgagers	Amount of Recovery and date of Demand Notice	Reserve Price (Rs.) & Bid Increment	Date & Time of Auction	Contact Person Details – (AO and Disposal team)
1. VRIJESHKUMAR SINGH S/O RAMESH SINGH And 2. SAVITA SINGH W/O VRIJESH SINGH All Residing At:-A-413, Nilkanth Apartment, Nr. Atharva School, Chamulai Faliya, At. Chanod, Ta.Vapi, Di. Valsad-396195 Also At:-At. Ishanpur, Pratapgadh, Patti, Uttar Pradesh-230142. LAN:- SHLHVAPI0000414 Date of Possession & Type 17/05/2026 & Physical Possession Encumbranches known Not Known	Demand Notice Date: 11/12/2025 Rs. 8,88,355/- (Rupees Eight Lakh Eighty Eight Thousand Three Hundred Fifty Five only) as on 10/12/2025 under reference of loan account no. SHLHVAPI0000414 with further interest at the contractual rate, within 60 days from the date of receipt of the said notice	Rs. 4,10,000/- (Rupees Four Lakh Ten Thousand Only) **Bid Increment:** Rs.10,000/- and in such multiples. **Earnest Money Deposit (EMD)(Rs.)** Rs. 41,000/- (Rupees Forty One Thousand Only) **Last date for submission of EMD : 14/07/2026, Time 10.00 a.m. to 05.00 p.m**	**15-JUL-2026 & Auction Time: 11:00 AM to 01:00 PM**	**Debjyoti Roy - 98747 02021 Sandip Mahajan - 99989 44955 Property inspection Date. 03/07/2026, Time.11 AM to 1 PM**

Description of Property

All that a Piece and Parcel of the immoveable property being Residential Flat No. A/413 admeasuring about 450.00 Square Feets i.e. 41.81 Square Meters, Super Built Up area, alongwith Undivided Share in land admeasuring about- 10.00 Square Meters, lying and located on the 4th Floor of the building known as "NILKANTH - A" Constructed on the N.A Land bearing Survey No. 145/96 admeasuring about 1068.15 Square Meters, Situated within the jurisdiction of Chanod Grampanchayat, at Village Chanod, Taluka Vapi, District Valsad, Gujarat State. And it is bounded as under: As Per Document:-East: By Open Space; West: By Passage then Flat No. 416; North: By Flat No. A-412; South: By Flat No. A-414;

1) **For detailed terms and conditions of the sale, please refer the website of Truhome Finance Limited (Formerly Shriram Housing Finance Limited) website.**
2) **The intending bidders have to submit their EMD amount to be deposited by way of RTGS/NEFT to the account details mentioned herein below: BANK NAME: AXIS BANK LIMITED BRANCH: BANDRA KURLA COMPLEX, MUMBAI BANK ACCOUNT NO. Current Account No. 911020045677633 IFSC CODE: UTIB0000230.**
3) **The mortgagors/borrowers are given a last chance to pay the total dues with further interest before auction, failing which secured assets will be sold as per above schedule.**
4) **The mortgagors/borrowers are requested to collect your all remaining movable items within period of 7 days without damages of the property. If you fail to take movable assets, then it would be deemed that you have no claim and no interest in taking back such items. In case you still prefer to ignore this notice, we shall be constrained to treat them as unclaimed and waste materials and shall not be liable for any loss or damage whatsoever to such articles and also may sell all movable Items and adjust the amount against outstanding dues of your loan account. It will be also deemed that you have no claim and interest in taking back such items and also have no objection, if such items are disposed-off or sold by us as items are having negligible substantial value. Also note that by not taking the items within specified time, you will also relinquish any right or claim over such items in future.**

Place : Surat, Vapi
Date: 29/06/2026

Sd/- Authorised Officer- Truhome Finance Limited
(Formerly Shriram Housing Finance Limited)

WESTERN RAILWAY - VADODARA DIVISION

REPLACEMENT OF CANTILEVER

Tenders for and on behalf of The President of India are invited by Divisional Railway Manager (Electrical Tr.D) Western Railway, Pratapnagar, Vadodara-390 004 for the following works. **Sr. No.1: Tender No.** EL/TRD/Tender/26-27/06R. **Name of Work:** Replacement of cantilever in all the yards in Surat-Geratpur section. **Approximate Cost of the work (In Rs.):** ₹ 8,42,56,743.00/- **Bid security (In Rs.):** ₹ 16,85,100.00/- **Cost of Tender documents and Completion period:** Completion period 18 months. **Tender scheduled on:** Tender closing date 28/07/2026 and time of closing at 15:00 hrs. on the same date. **Web page particulars and notice for location where complete details can be seen & address of the office and clarification: Website** @ www.ireps.gov.in Divisional Railway Manager (Electrical Tr.D), Western Railway, Pratapnagar, Vadodara-390 004. BRC-132

Follow us on DRMBRCWR drm_vadodara